



**MEMORANDUM OF UNDERSTANDING
ON ACADEMIC COLLABORATION
BETWEEN
THE UNITED NATIONS UNIVERSITY INSTITUTE FOR INTEGRATED MANAGEMENT OF MATERIAL
FLUXES AND OF RESOURCES
AND
UNIVERSIDAD NACIONAL DE CÓRDOBA (UNC) through FARO - Center for Innovation and
Development for Lifelong Learning**

THIS MEMORANDUM OF UNDERSTANDING (“MOU”) is made by and between:

- (1) **The United Nations University Institute for Integrated Management of Material Fluxes and of Resources (“UNU-FLORES”)**, having its main office at Ammonstr. 74, 01067 Dresden, Germany,

AND

- (2) **Universidad Nacional de Córdoba (UNC), through FARO - Center for Innovation and Development for Lifelong Learning (“UNC-FARO”)**, domiciled at Av. Raúl Haya de la Torre s/n, Second Floor, Pabellón Argentina, Ciudad Universitaria, City of Córdoba, Argentine Republic, represented herein by its Rector, Mgter. Jhon Darío Boretto,

(Hereinafter UNU-FLORES and UNC-FARO are each referred to as a “Party” and collectively, “the Parties”.)

WHEREAS UNU-FLORES is a research and training programme of the United Nations University (hereinafter referred to as “UNU”) with a mandate to contribute, through research, training, capacity development and dissemination of knowledge, to resolution of pressing challenges in the area of sustainable use and integrated management of environmental resources that are of concern to the United Nations and its Member States, particularly in the developing and transitional countries;

WHEREAS UNC-FARO is a public higher education institution with a longstanding academic tradition and a strong commitment to social inclusion, sustainable development, innovation, and international cooperation, with a particular focus on lifelong learning, digital education, micro-credentials, and capacity development in Latin America and the Global South;

CONSIDERING that the Parties share substantial areas of common interest in policy-relevant research, education, and capacity development that advance the integrated management of natural resources, the Resource Nexus approach, sustainable development, lifelong learning, and the implementation of the 2030 Agenda for Sustainable Development;

AWARE of the benefits that would flow from closer cooperation between the Parties in terms of increased impact and effectiveness of their respective programmes and the faster attainment of their common objectives;

DESIROUS of enhancing coordination of their work and strengthening cooperation on programmes and projects that promote policy- and practice-relevant research impacting the work of UNC-FARO as well as of the United Nations at national, regional, and global levels, especially in the fields of education, innovation, and sustainable development;

THE PARTIES HEREBY AGREE AS FOLLOWS:

1. OBJECTIVE OF COOPERATION

1.1 With a view to facilitating the effective achievement of their respective objectives and functions, the Parties agree to act in close cooperation with each other in regard to matters of common interest to achieve an effective utilization of existing expertise whenever this may be appropriate in light of their respective mandates. Cooperation may be carried out through joint research, workshops, conferences, and other modalities as the Parties deem appropriate. Such areas of common interest may include the following, which may be reviewed from time to time:

a. Research and Innovation Development

Joint research, innovation, and knowledge-generation activities in areas of mutual interest, including in particular:

- Resilient food systems, forests and ecosystems
- Transformed landscapes and sustainable territorial development;
- Sustainable tourism and resource-efficient land and water use within the Resource Nexus framework.

The collaboration may also extend to emerging topics related to the Resource Nexus, circular economy, and sustainable development, as mutually agreed by the Parties.

b. Education and Capacity Development

Collaboration on education, training, and capacity development, including:

- Joint development and delivery of e-learning activities, MOOCs, and micro-credential programmes, with a particular focus on lifelong learning and access for the Global South;
- Collaboration in academic programmes, including guest lectures, Resource Nexus courses, and coordinated or joint master-level learning pathways, subject to applicable academic regulations and accreditation processes;
- Opportunities for master's theses, doctoral research, and co-supervision of graduate students;
- Development of joint pilot courses and learning initiatives in synergy with other UNU hubs, including the UNU-FLORES Hub in Paris.

c. Outreach, Advocacy and Impact

Activities of mutual benefit to both Parties, including:

- Knowledge exchange engagements such as seminars, workshops, conferences, and policy dialogues;
- Co-authorship and joint publication of scientific and policy-oriented outputs arising from shared projects;
- Joint organization of conferences and events related to the Resource Nexus and sustainable development;
- Collaboration on resource mobilization, subject to separate written agreements;
- Joint development of policy briefs and other knowledge products aimed at supporting evidence-based policymaking, particularly in Latin America and other regions of the Global South;
- Joint production and dissemination of communication products to enhance the visibility of collaborative initiatives.

2. METHOD OF COOPERATION

- 2.1 In furtherance of the aforementioned cooperative activities, the Parties shall consult each other, on a regular basis, on issues of common interest including projects, methodologies, training, tools, resource mobilization and other activities; to coordinate their work, strengthen cooperation and synergise efforts. Any exchange of information between the Parties shall be subject to their respective policies and procedures on the disclosure of information.
- 2.2 Each Party may request the cooperation and expertise of the other Party in the implementation of projects or other activities of mutual interest, which will be provided in accordance with the decisions of the concerned Party's governing bodies and applicable regulations and rules. Programmes, projects and activities which are considered appropriate to be conducted jointly will be subject to special arrangements which will define the modalities and costs of the participation of each Party, provided that internal approvals of each Party for such joint activities are obtained.
- 2.3 The Parties, in accordance with the internal decisions of their governing bodies and their applicable regulations and rules, will take the administrative steps required to promote effective collaboration and liaison between their respective organizations.
- 2.4 Nothing in this MOU shall constitute an undertaking by either Party to commit staff or funding to projects or other activities. In any case where the provision of financial and human resources will be required from both or either Party, this shall be agreed in writing by the Parties.

3. INTELLECTUAL PROPERTY

- 3.1 Either Party, as the case may be, shall own the intellectual property rights and other proprietary rights in respect of any work or material which was solely and separately developed by that Party.

- 3.2 The ownership of intellectual property rights to work and materials developed jointly by the Parties shall be agreed upon by the Parties in writing on a case by case basis, provided that the Party that is granted ownership shall accord to the other Party, a worldwide, non-exclusive, non-sub-licensable, irrevocable and royalty-free license to use such intellectual property or other proprietary right solely for the purposes of and in accordance with the requirements of this MOU.

4. PERSONAL DATA PROTECTION

The Parties shall ensure an appropriate level of protection for Personal Data processed in relation to, or as a result of, this MOU in accordance with their respective regulations, rules, policies, and procedures. "Personal Data" is defined as information relating to an identified or identifiable natural person (data subject) that is processed by, or on behalf of, the respective Parties concerned.

5. RESTRICTIONS ON USE OF NAMES AND LOGO

The Parties shall not use any name, emblem, logo, trademark or other sign associated with the other Party without first obtaining the written permission of that other Party to do so. Further, this MOU does not grant either Party the right to use the other Party's trademarks, trade names or service marks.

6. CONFIDENTIALITY

Neither Party shall disclose to a third party any information specified by the relevant Party as confidential or information that is not publicly available without the prior written consent of that Party.

7. PROHIBITED CONDUCT

UNU is committed to zero-tolerance of any form of harassment, including sexual harassment, sexual exploitation or abuse, and requires all contracting partners to comply with the standards of conduct set forth in the Secretary-General's bulletin [ST/SGB/2003/13](#) of 9 October 2003 concerning "Special measures for protection from sexual exploitation and sexual abuse" and in the [UNU Policy on Prohibited Conduct](#). In particular, Universidad Nacional de Córdoba shall take all appropriate measures to prevent and respond to harassment by its employee or any other persons engaged and controlled by Universidad Nacional de Córdoba to perform any services under this MOU. The absence of such measures will permit UNU to terminate this MOU with immediate effect.

8. LEGAL STATUS OF THE PARTIES

- 8.1 Nothing in or relating to this MOU shall be construed to create a partnership, a joint venture, an employment or agency relationship between the Parties.

8.2 The personnel, representatives, agents or subcontractors of either Party shall not be considered in any respect as being the personnel, representatives, agents or subcontractors of the other Party.

8.3 The collaboration between the Parties under this MOU shall be on a non-exclusive basis.

9. TERMINATION OF MOU

Unless otherwise specified in this MOU, either Party may terminate this MOU by giving three (3) months prior written notice. In such circumstances, the Parties shall agree on how to discharge any residual responsibilities.

10. SETTLEMENT OF DISPUTES

Any dispute, controversy or claim arising under or in connection with this MOU shall be settled by consultation, negotiation, or other agreed mode of settlement between the Parties.

11. PRIVILEGES AND IMMUNITIES

Nothing in this MOU shall be deemed to be a waiver, express or implied, of the privileges and immunities of the United Nations or of the United Nations University (“UNU”), which is an autonomous organ of the General Assembly thereof or of UNU-FLORES which is an integral part of UNU.

12. SURVIVAL

Each Party’s obligations under Clauses 3, 4, 5, 6, 10 and 11 shall survive termination or expiration of this MOU.

13. TERM OF MOU

This MOU shall be valid for a period of five (5) years from the Effective Date of this MOU. The Parties may extend the validity of this MOU prior to the expiration of the validity period upon agreement in writing.

14. AMENDMENT

Any amendments to this MOU shall be made in writing signed by both Parties.

15. EFFECTIVE DATE

This MOU shall enter into force upon signature by the duly authorised representative of the Parties.

16. LANGUAGE

This MOU is executed in the English language. A courtesy translation may be provided in Spanish for convenience only. In the event of any inconsistency or discrepancy between the English version and the Spanish translation, the English version shall prevail.

IN WITNESS WHEREOF, the undersigned, being duly authorized thereto, have signed this Memorandum of Understanding in the Spanish and English languages, both texts being equally authentic.

**On behalf of the United Nations University
Institute for Integrated Management of
Material Fluxes and of Resources (UNU-
FLORES)**

**On behalf of UNIVERSIDAD NACIONAL DE
CÓRDOBA (UNC), FARO - Center for
Innovation and Development for Lifelong
Learning ,**

**Prof Dr. Edeltraud Guenther
Director**

**Prof. Magister Jhon Boretto
Rector UNC
Prof. Dr. Hugo Juri
Director FARO**

Date

Date



Universidad Nacional de Córdoba
2026

**Hoja Adicional de Firmas
Informe Gráfico**

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